



## Accountability

**Systems are responsive and answerable to communities.**

Communities must be able to hold systems and services to account. This requires more than consultation. It means building governance structures that embed community voice and oversight in decision-making, ensure transparency in how resources are used, and create shared responsibility for outcomes.

## Partnership

**Change is built through collaboration, not command.**

Complex challenges can't be solved by one actor alone. Place-based change brings together governments, service providers, funders, and communities to work collaboratively, across siloes, sectors, and timeframes. To be effective, these partnerships must be grounded in trust, reciprocity, and shared purpose.

## Subsidiarity

**Decisions are made as close as possible to the people they affect.**

Decisions should be made at the most local level possible - where people have the greatest knowledge of context and the strongest stake in the outcomes. In place-based work, this means shifting authority closer to community, giving local leaders, organisations, and residents the power to shape the services and systems that affect them.

